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| Date | 18 September 2018 |
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| Title of paper | Quarter 2 2018/19: Corporate Objective progress in West London CCG |
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| Presenter | Louise Proctor, Managing Director |
| Author | David Matthews |
| Responsible Director | Louise Proctor, Managing Director |
| Clinical Lead | Dr Andrew Steeden, acting Chair |
| Confidential | No |

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| The Governing Body is asked to: |
| To note the report, and give feedback. |

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| Summary of purpose and scope of report |
| <p>Quarter 2 update for the 2018/19 Corporate Objectives</p> <p>The Governing Body has been involved in detailed discussions about the key objectives of the CCG, including development of the Integrated Care Team and Multi-specialty Community Provider programmes, mental health updates and design and implementation of Primary Care Networks.</p> <p>The Transformation Board receives regular detailed updates in the delivery of services and major transformation programmes such as the development of Integrated Care. This report summaries the progress on all objectives for the first 6 months of the year and includes a summary of financial savings delivered to date where these are linked to objectives.</p> <p>Delivery is generally on track for the majority of our objectives, including progress on primary care PCN development, developing an agreed process for MCP development and developing new clinically agreed pathways for 5 services across 8 CCGs and 4 acute Trusts.</p> <p>The detail of progress against specific Corporate Objectives is attached as appendix 1, which include key progress in the following areas:</p> <ul style="list-style-type: none"> • Development of primary care <ul style="list-style-type: none"> ○ Stage 2 plans received from 4 out of 5 PCNs ○ 18 out of 19 practices signed up to new commissioning contracts to replace PMS • Development of the NWL Outpatient Programme <ul style="list-style-type: none"> ○ Clinical pathways agreed and referral guidelines uploaded to SystmOne for dermatology, gynecology, and gastroenterology. MSK and cardiology to follow. ○ Smart referrals forms in development ○ Clinical triage for cardiology being tested at Imperial. • Development of Integrated Care and urgent care pathways |

- Governing Body approval for scope and timeline of MCP development
- Urgent Care re-direction developments in progress
- Mental Health
 - Placements team process re-design to improve process
 - Develop of the integration of Memory Assessment into the ICT.
 - Bid for CAMHS trailblazer funding.
- Finance & QIPP
 - The CCGs financial position remains strong, with delivery to plan reported for the first 6 months of 2018/19. Acute expenditure is above plan, offset by underspends in prescribing and Continuing Healthcare. QIPP delivery is at 85% for the first 6 months of the year.
- Digital – Use of technology.
 - E-RS implementation was positive with few issues reported
 - Ongoing development of health apps, ICE and electronic discharges planned for second half of 18/19.

The appendix includes a self-assessed RAG rating based on a 5 point scale of Green, Amber Green, Amber, Amber Red and Red. The QIPP rating is based on the following table:

| Percentage Delivery | RAG |
|---------------------|-------------|
| Above 95% | Green |
| 85-95% | Amber Green |
| 66-84% | Amber |
| 40-65% | Amber Red |
| Below 40% | Red |

Appendix 1 highlights one area which is rated as Amber Red. This relates to delivery of NWL QIPP schemes which has been aligned to development of collaborative working across NWL. Although good progress has been made in developing the joint structures and committees, some of the NWL QIPP schemes, including outpatients, over the counter medicines and Neurology are unlikely to deliver to plan in 2018/19. Many of these schemes are delayed rather than overestimated, so will have provide a QIPP opportunity in 2019/20.

The Transformation Board are asked to note the progress on the delivery of the CCGs Corporate Objectives. The next update for Qtr. 3 will be presented in January 2019.

Quality & Safety/ Patient Engagement/ Impact on patient services:

Quality and Patient Safety will be included in the development of Project Initiation Documents (PIDs), which will include service design, procurements, contract schedules and performance monitoring.

Financial and resource implications

Resource / finance requirements and efficiency savings will be identified for each project as part of the planning process. Each project will also have clear delivery accountability, patient benefits realisation.

Equality / Human Rights / Privacy impact analysis

Not required for this specific report, but programmes undertake relevant analysis as part of business case development. The strategic objectives are based on the NW London “Shaping a Healthier Future” and the local Joint Strategic Needs Assessment.

Risk

The major risks facing the development and delivery of the plan set out in the Risk section of the Business Plan.

Supporting documents

WL CCG 2018/19 Corporate Objectives Quarter 2 Update

Governance and reporting (list committees, groups, or other bodies that have discussed the paper)

| Committee name | Date discussed | Outcomes |
|--|------------------|-------------------------|
| West London CCG Senior Management Team | 31 October 2018 | Discussed and agreed. |
| Transformation Board | 13 November 2018 | Reviewed and discussed. |