

Date	22 January 2019
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Title of paper	Operational Group report
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Clinical Lead	Dr Andrew Steeden, acting CCG Chair
Confidential	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> (items are only confidential if it is in the public interest for them to be so)

The Governing Body is asked to:
Note the report.

<p>Summary of purpose and scope of report</p> <p>This report summarises the Operational Group’s work since the last Governing Body meeting in November 2018.</p> <p>The Operational Group has delegated authority from the Governing Body for decisions that are time critical, and is also responsible for the initial scoping of pieces of work. Its responsibilities include:</p> <ul style="list-style-type: none"> - Developing the CCG’s responses to NHS initiatives and the strategic direction for the CCG based on agreed plans and policies; - Making recommendations and, where necessary, decisions, on operational matters; - Advising on the CCG’s organisational development; - Ensuring wide representation and a high level of clinical engagement, and ensuring that feedback to and from Governing Body members is maintained, and that members are engaged. <p>It supports and leads delivery of the strategic priorities outlined in the North West London Health & Care Partnership:</p> <ul style="list-style-type: none"> - Radically upgrading prevention and wellbeing; - Eliminating unwarranted variation and improving long-term condition management; - Achieving better outcomes and experiences for older people; - Improving outcomes for children and adults with mental health needs; - Ensuring we have safe, high quality sustainable services; - Ensuring the system has the capacity and capability to deliver (workforce, OD, IT primary care etc).

Since November, the Operational Group has focussed on a range of topics, including:

Eliminating unwarranted variation and improving long-term condition management/ Ensuring we have safe, high quality sustainable services

Dedicated Service for Grenfell Survivors and Bereaved

The Group received a proposal to set up an integrated health and social care service for Grenfell survivors and bereaved, based on request from survivors and bereaved for a singular support worker from across health and council, with the ability to provide first stage support, act as general point of contact, help navigate wider health and social services and advocate as required.

The proposal includes model of service and details of financial commitment for WL CCG; £344k for 5 years (£1.7m total).

The Group, with delegated authority from Governing Body agreed, in principle, for the development and design of model, subject to clarification of the following; model of services structure, role functions, grade and number of posts (these have now been clarified) and the underpinning budget.

CLCH Contract

The Group discussed the challenges in managing the contract as an associate commissioners and alignment to integrated care. A numbers of actions were agreed; further discussion of mid-way financial position and for CCG Chair/CLCH CEO meeting.

Perinatal mental health services

The Group received proposal on future funding for perinatal services, in the context of the current NHS England and West London CCG funding for investment in a new model of community-based perinatal mental health services ending in March 2019, following from the joint bid to a community perinatal mental health service fund set up by NHS England in August 2016.

The Group discussed retaining the full service through investing savings from redesign work.

Transformation of Community Mental Health Services (CMHTs)

The Group discussed on-going work of the CMHTs.

As set out in NHS England's recently published Long Term Plan (January 2019), mental health services will be expected to integrate more across primary and community care and align to developing primary care networks.

The Group agreed further development of the community mental health model, and requested primary care and psychiatry are included in discussions as well as interface with Community Living Well service.

A further developed proposal will be presented to Operational Group steer in 3-4 weeks times.

Ensuring the system has the capacity and capability to deliver (workforce, OD, IT primary care etc)

Federation/PCN: organisational development and interface with CCG

Conflicts of interest were declared: the group discussed support primary care networks, including organisational development.

Joint working across 8 NWL CCGs

The Group reviewed December's NW London CCGs' Joint Committee agenda and papers and commented on the consultation of the reorganisation of the North West London Collaboration of CCGs' Quality directorate functions.

Collaborative working with Local Authority

The Group discussed closer working with local authority via the Health and Wellbeing Board, and need to improve communications about contracting and finance.

Quality & Safety/ Patient Engagement/ Impact on patient services:

The Operational Group meets the CCG's responsibility to commission high quality services by:

- Supporting member practices through transition to delivering new services;
- Ensuring elected members of the Governing Body participate in, and steer, the CCG's strategic direction;
- Acting as a constructive commissioner in steering the CCG's approach to working with providers, including the West London GP Federation.

Financial and resource implications

The following financial and resource implications were noted:

CLCH contract position

Dedicated service for Grenfell tower survivors and bereaved: financial commitment from CCG; £344k for 5 years ((£1.7m total)

Equality / Human Rights / Privacy impact analysis

None identified for this report.

Risk

The Operational Group will be responsible for the review and scrutiny of relevant risks outlined in the Board Assurance Framework.

Supporting documents

None.

Governance and reporting (list committees, groups, or other bodies that have discussed the paper)

Committee name	Date discussed	Outcome
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